

Dear Fellow NCBA Member,

As we enter another NCBA board election I'm writing to encourage you to vote and to ask for your support. I bring several strengths to the board: extensive cooperative experience, both national and international; seasoned board leadership in a wide variety of organizations; and an in-depth knowledge of NCBA through many years as a member of the NCBA Board Executive Committee, including a term as the NCBA Board Chair.

The primary reasons I seek another term on the NCBA board are to:

- ensure that the cooperative movement has a **strong and effective national association** that vigorously advances cooperative business and serves your unique needs;
- work with the board and staff to ensure NCBA's **long-term financial health** and to create a reasonable and robust **dues structure**;
- work to identify ways NCBA can have a significant impact on **cooperative development in the United States**;
- apply my extensive experience with NCBA's international cooperative development programs to the growing **international cooperative development** agenda;
- ensure that NCBA continues to play its critical role in **monitoring the cooperative business environment** to identify challenges to cooperation as a business form; and
- work with the board to create a robust and representative **governance structure**.

It has been an honor to serve on the NCBA Board. I look forward to having the opportunity to continue to do so.

In cooperation,

Ann Hoyt